

2026 End-of-Initiative Evaluation of YET4H (Young Experts Tech for Health)

Request for Proposals

August 2026

Table of Contents

Overview of Transform Health	2
Purpose and Objectives of the End-of-Initiative Evaluation	2
Scope of Work and Key Evaluation Questions	3
1. Organisational Dynamics & Integration	3
2. Operational Model & Effectiveness of Youth Engagement	4
3. Strategy & Workplan Alignment	4
4. Outcomes & Impact	4
Deliverables	5
Timeline	6
Methodology	6
Key Informant Interviews (KIIs)	7
Document Review	7
Required Skills and Experience	7
Selection Criteria	8
Fee Range	8
Payment Schedule	8
Submission Instructions	9
Technical Proposal	9

Overview of Transform Health

Transform Health is a global coalition of more than 200 organisations dedicated to achieving universal health coverage (UHC) by 2030 by harnessing digital technology and the use of data. We advocate, campaign and collaborate with individuals, communities, governments, civil society, the private sector and others across the six priority countries where we have an established presence - Kenya, Senegal, India, Indonesia, Mexico, and Ecuador - as well as through our regional and global engagement.

Our three objectives focus on:

- Building political will and creating an enabling environment for digital health transformation.
- Strengthening health data governance nationally, regionally and globally.
- Increasing and better coordinating investment for digital health transformation.

The Coalition is committed to promoting youth and women's participation and leadership in the digital transformation of health systems and to ensuring their concerns and needs, as well as those of marginalised groups, are adequately addressed. Our youth engagement is driven by the Young Experts Tech for Health (YET4H) initiative, which brings together young people and organisations from across our six priority countries and beyond.

With the YET4H initiative now concluding, Transform Health is commissioning an end-of-initiative evaluation to assess what has worked, what has not, and what lessons should shape how the coalition engages young people in the future. A broader evaluation of Transform Health's youth engagement work more generally will be conducted separately as part of the organisation-wide evaluation planned for later in 2026.

Purpose and Objectives of the End-of-Initiative Evaluation

The primary purpose of this end-of-initiative evaluation is to assess the outcomes and impact of the YET4H initiative across its full lifespan and three phases, and to generate strategic learning and actionable recommendations that will shape Transform Health's future approach to youth engagement. The evaluation will examine YET4H's organisational design, strategic direction, and workplans insofar as they help explain what was achieved (or not achieved) and what conditions enabled or constrained those results.

The evaluation aims to achieve the following objectives:

1. **Outcomes and Impact:** evaluate the initiative's progress against its theory of change. Assess outcomes, successes, and shortcomings across all cohorts and all six National Coalitions, examining both what was achieved and the conditions that enabled or hindered results, including YET4H's contribution to Transform Health's overall strategic objectives.

Strategic Learning and Recommendations: generate actionable learning for Transform Health's future approach to youth engagement, and prioritise recommendations on what Transform Health should do more of, less of, and differently going forward. Identify lessons from the full lifespan of YET4H, including what worked, what did not, and what from YET4H's model is worth preserving.

2. **Organisational Dynamics** - assess the institutional structure and its evolution in relation to the purpose and mission
 - a. Assess the original intent and evolution of YET4H, including changes in direction, the rationale behind those changes, and how the model adapted across cohorts.
 - b. Assess integration with Transform Health's broader coalition: evaluate how well YET4H has been integrated into Transform Health's coalition activities, structures, and strategic objectives, and how it has contributed to the coalition's overall impact.
3. **Strategy and workplans** - alignment across vision, mission strategy, and operations
 - a. Evaluate whether YET4H's annual workplans and activities were consistent with and advanced its stated vision and mission, whether governance and decision-making structures were fit for purpose, and whether resources were deployed in line with strategic priorities.

Scope of Work and Key Evaluation Questions

The evaluation will cover the full lifespan of the YET4H initiative, from its inception to the current closeout phase, spanning all cohorts and all six National Coalitions. The evaluation will include a review of relevant programme documents and key informant interviews. We anticipate a minimum of 25 interviews and are open to additional suggestions from the evaluator. The evaluator should address the following questions, organised by theme:

1. Outcomes & Impact

- Has YET4H been successful in achieving its intended objectives? Where has impact been strongest, and where have there been shortcomings?
- What have been the major successes of the initiative and what conditions enabled those successes?
- To what extent has YET4H contributed to Transform Health's overall strategic objectives, particularly around inclusive and rights-based digital health advocacy?
- To what extent have young people been meaningfully engaged in digital health policy processes?
- What barriers have young people faced in contributing effectively, and how might these be addressed?

2. Strategic Learning and Recommendations

- What institutional, structural, or programmatic adaptations would strengthen the impact and sustainability of youth engagement in Transform Health's future work?
- What lessons does YET4H generate about integrating youth engagement into a multi-stakeholder global health coalition?
- What should Transform Health do more of, less of, and differently in its next phase of youth engagement and what from YET4H's model is worth preserving?
- What role could YET4H and Transform Health's model of National Coalition-based youth engagement play in the broader digital health ecosystem going forward, and which partners and stakeholders should Transform Health prioritise for collaboration in future phases of this work?

3. Organisational Dynamics & Integration

- Design and Evolution
 - Why was YET4H established, and what problem or gap was it designed to address and complement other youth digital health programmes?
 - How have the mandates, structures, and activities of the Youth Councils evolved across cohorts, and what drove those changes?
- Integration with Transform Health
 - How well has YET4H been integrated into Transform Health's broader coalition activities, structures, and advocacy work?
 - What institutional or structural factors have enabled or constrained effective integration of the youth function within the coalition?
 - What does effective integration of a youth function look like for a coalition like Transform Health, and how close has YET4H come to achieving this?
 - Has it been more effective to draw Youth Council members from Transform Health's NC countries as opposed to other countries? What are the trade-offs of this structural choice?

- How effectively were Youth Council members supported, resourced, and equipped to carry out their roles?

4. Strategy & Workplan Alignment

- To what extent did YET4H's annual workplans and activities reflect and advance its stated vision and mission?
- How well aligned were YET4H's governance and decision-making structures with its intended purpose?
- Were resources and support allocated in a way that enabled effective delivery of the strategy?

Deliverables

1. Inception Note (estimated due date: Week 1)

- a. A brief outline of the proposed evaluation methodology and approach.
- b. A sampling plan and proposed list of key informants.
- c. A detailed schedule for data collection and reporting activities.
- d. Draft interview guide for Transform Health's review and approval.

2. First Draft Evaluation Report (estimated due date: Week 6)

- a. Comprehensive draft covering all evaluation questions, KII findings, document review analysis, and preliminary recommendations.
- b. Overview of all data collection activities, including the number of individuals consulted and dates.
- c. Documentation of any deviations from the agreed work plan or sampling strategy.
- d. Summary of emerging findings and areas for further clarification or probing.

3. Validation Call (estimated due date: Week 7)

- a. A virtual session with the Transform Health Secretariat to review draft findings, clarify any outstanding questions, and agree on final recommendations prior to report finalisation.

4. Second Draft Report (due by Week 9)

5. Final Evaluation Report and Presentation (estimated due date: Week 11)

- a. Final report integrating all feedback provided by Transform Health following the validation call. The report must be written in concise, clear language with appropriate visual aids.
- b. The final report must be no longer than 20 pages, excluding annexes.
- c. A 2- to 3-page stand-alone executive summary describing the evaluation design, key findings, and priority recommendations.
- d. A PowerPoint presentation of key findings (maximum 15 slides) suitable for external use, including potential presentation to the Botnar Foundation or other stakeholders.

Timeline

The evaluation will run from early September to the final week of November 2026. All activities will be conducted remotely.

Phase	Activity	Timeline
Contracting & Onboarding	Contract signature; transfer of background documents and reading materials.	Week 1
Inception	Document review; submission of inception note and draft interview guide.	Week 1
Primary Data Collection	Key Informant Interviews conducted remotely across all stakeholder groups.	Weeks 2–6
Analysis & Drafting	Synthesis of findings; preparation of first draft evaluation report.	
First Draft Report	Submission of first draft evaluation report to Transform Health.	Week 6
Validation Call	Virtual session with Transform Health Secretariat to review draft findings.	Week 7
Second Draft Report	Submission of second draft evaluation report to Transform Health.	Week 9
Finalisation	Incorporation of feedback; submission of final report and accompanying presentation.	Week 11

Methodology

The evaluation will use a qualitative methodology, drawing on key informant interviews and a structured document review. The evaluator should seek to triangulate findings across data sources and stakeholder groups, and is encouraged to propose additional methods where appropriate.

Key Informant Interviews (KIIs)

Interviews will be conducted remotely between August and September 2026. The evaluator should prioritise the following stakeholders:

1. All current Youth Council members from all six National Coalitions (Kenya, Senegal, India, Indonesia, Mexico, Ecuador).
2. Three persons from each of the two prior YET4H cohorts (those who participated prior to the introduction of the current NC-specific structure).
3. At least one NC coordinator per country (minimum six individuals) who have worked alongside the youth function.
4. Two youth network partners per country drawn from the extended YET4H network (minimum twelve individuals).
5. Donor representatives for the YET4H grant, including point persons who have been involved with the initiative from its inception.
6. Former YET4H Youth Council coordinators.
7. Former host organisation - Plan Canada.
8. Current host organisation - Transform Health Secretariat
9. External Partners: to explore the broader role that YET4H and organisations like Transform Health can play in supporting youth engagement in the global digital health ecosystem going forward. Potential organisations include:
 - a. WHO Youth Council
 - b. IFMSA
 - c. UNICEF
 - d. DTH Lab
 - e. GIDH (Global Initiative on Digital Health)
 - f. PAHO

A final interview list should be agreed with Transform Health at the inception stage. We are open to additional suggestions from the evaluator on further stakeholders to include.

Document Review

The evaluator will review key documents provided by Transform Health, including:

1. YET4H programme design documents and theories of change.
2. Quarterly and annual reports to the Botnar.
3. Youth Council Terms of Reference and governance documents across all cohorts.
4. Youth advocacy action reports from all National Coalitions.
5. National Coalition youth engagement reports.
6. Monitoring and evaluation data and KPI trackers.
7. Transform Health's 2023–2027 coalition strategy.

Required Skills and Experience

1. At least 7 years of experience conducting evaluations of youth engagement, civil society, advocacy, or multi-stakeholder programmes.
2. Expertise in evaluating global health, coalition-building, or digital transformation initiatives.
3. Proficiency in qualitative research methods, including remote key informant interviews with diverse stakeholder groups.
4. Strong analytical and report writing skills, with the ability to synthesise data and develop clear, actionable recommendations.
5. Demonstrated experience working with civil society, donors, youth networks, and government stakeholders.
6. Knowledge of multi-stakeholder organisations, particularly those engaging youth, women, and marginalised groups.
7. Preference will be given to evaluators from or based in low- and middle-income countries, and to those from youth, women, or marginalised groups.

Selection Criteria

Criteria	Weighting
Relevant experience evaluating youth engagement, civil society, or advocacy programmes	30%
Profile of the Evaluator/Team / Required skills and experience	25%
Quality of the technical proposal and proposed approach	15%
Cost proposal	20%

Diversity (Located in LMIC and/or team composed of youth, women or marginalised groups)	10%
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We will prioritise organisations and individuals headquartered or living in low and middle-income countries as well as individuals from youth, women or marginalised groups.

Fee Range

The budget for this consultancy is USD 5,000 – 8,000, inclusive of all fees and expenses. Applicants are invited to submit a quotation within this range, along with a brief explanation of the proposed level of effort and daily rate.

Payment Schedule

Milestone	Payment
Upon contract signature	30% of the agreed fee
Upon submission and acceptance of the first draft evaluation report	40% of the agreed fee
Upon final approval of all deliverables (final report, executive summary, and presentation)	30% of the agreed fee

Submission Instructions

Interested consultants should submit a technical proposal and a financial proposal, as detailed below. Proposals should be submitted to Transform Health at hr@transformhealthcoalition.org with the subject line 'Application | YET4H End-of-Initiative Evaluation'. Applications close 4 September 2026. Selection will take place by 11 September 2026 and may require a brief discussion with the team if the proposal is shortlisted.

Technical Proposal

The technical proposal must contain the following:

1. Cover letter detailing the name of the consultant(s) or consulting company, their contact information, a brief summary of their experience and samples of previous work related to this assignment undertaken during the last five years.
2. Include a project lead to facilitate communication between Transform Health and the consulting team or company.
3. Describe the qualifications, experience, and capabilities of the consulting team or company to provide the type of service requested in this RFP.
4. Include detailed curriculum vitae for all proposed team members, detailing experience and achievements in previous assessments that demonstrate the skills and knowledge necessary to meet the requirements of this RFP.
5. Framework for the evaluation design, methodology, and general approach to the evaluation.
6. High-level work plan and schedule of activities.
7. The cost proposal should be expressed in US dollars and should detail the proposed costs within the stated budget range. Applicants should include a brief breakdown of the proposed level of effort and daily rate.